Office of Chancellor 4301 W. Markham St., #541

Main: 501-686-5681 Fax: 501-686-8137

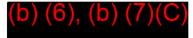
Little Rock, AR 72205

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Cam Patterson, M.D., M.B.A. Chancellor

August 15, 2019

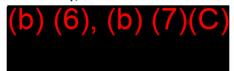


University of Arkansas for Medical Sciences 4301 West Markham Street Little Rock, Arkansas 72205



On behalf of the University of Arkansas for Medical Sciences (UAMS), I hereby designate you as the Institutional Official (IO) responsible for the implementation and maintenance of the Animal Care and Use Program, including administrative and operational authority to commit institutional resources to ensure compliance with applicable laws, regulations, and policies. Further, I delegate to you the authority to appoint members to the Institutional Animal Care and Use Committee (IACUC).

Sincerely,



Cam Patterson, M.D., M.B.A. Chancellor