

DEPARTMENT OF HEALTH & HUMAN SERVICES

FOR US POSTAL SERVICE DELIVERY: Office of Laboratory Animal Welfare Rockledge One, Suite 360 6705 Rockledge Drive B MSC 7982 Bethesda, Maryland 20892-7982 Home Page: http://grants.nih.gov/grants/olaw/olaw.htm

May 11, 2017

PUBLIC HEALTH SERVICE NATIONAL INSTITUTES OF HEALTH

> FOR EXPRESS MAIL: Office of Laboratory Animal Welfare Rockledge One, Suite 360 6705 Rockledge Drive Bethesda, Maryland 20817 <u>Telephone</u>: (301) 496-7163 <u>Facsimile</u>: (301) 402-7065

Re: Animal Welfare Assurance A4683-01 [OLAW Case A]

Dr. Steve Street Vice President, General Manager and Head Early Development Covance Laboratories, Inc.-Greenfield 330 Kinsman Boulevard Madison, WI 53704

Dear Dr. Street,

The Office of Laboratory Animal Welfare (OLAW) acknowledges receipt of your May 1, 2017 letter providing a response to my April 4, 2017 request for a plan and schedule for correcting the noncompliance identified in the 2014 and 2016 Annual Reports regarding failure of the IACUC to consistently review the institution's program for humane care and use of animals at least once every six months.

According to the information provided, OLAW understands that the two semiannual reports to the Institutional Official will be submitted no later than June 15, 2017 and December 30, 2017 in order to ensure compliance with the PHS Policy. The IACUC will also review a newly developed guideline which aims to enhance the semiannual program review and facility inspection process by establishing a specific schedule for performing the semiannual evaluations for each half of the year.

Based on its assessment of this report, OLAW is satisfied that appropriate actions have been taken to prevent recurrence of the noncompliance. We commend your support as Institutional Official and the IACUC on your efforts in developing a program of excellence and find no cause for further action by this office.

Sincerely,

(b) (6)

Neera V. Gopee, DVM, PhD, DACLAM, DABT Animal Welfare Program Specialist Division of Compliance Oversight Office of Laboratory Animal Welfare

cc: IACUC Chair



1 May 2017

Re: Animal Welfare Assurance A4683-01 [OLAW Case A]

Neera V. Gopee, DVM, PhD, DACLAM, DABT Animal Welfare Program Specialist Division of Compliance Oversight Office of Laboratory Animal Welfare Rockledge One, Suite 360 6705 Rockledge Drive – MSC 7982 Bethesda, MD 20892-7982

Dear Dr. Gopee,

Thank you for your notification of April 4, 2017 indicating that a case has been opened by the Division of Compliance Oversight regarding program reviews at Covance, Greenfield, IN that were not carried out in compliance with the schedule specified in PHS Policy IV.B.1-2. The reviews specified in your notification letter took place in 2014 and 2016.

As an organization, we appreciate this notification and the accompanying feedback from your office. We also acknowledge your concerns with regard to compliance with the institutional reporting policy set forth by PHS, and in the current *Guide for the Care and Use of Laboratory Animals*, 8th edition (2011).

I wish to emphasize our commitment both to the welfare of the laboratory animals in our care, and to the regulatory compliance prescribed by PHS through OLAW that oversees the care and use of laboratory animals in its licensed and accredited institutions.

In view of our commitment and in response to your notification, I wish to inform you of our plan and schedule for correcting the identified instances of noncompliance. I have reviewed this plan and schedule with the Greenfield IACUC Chair and the Covance Global Head of Animal Welfare and Comparative Medicine.

- With regard to the program review and facilities inspections for the first half of 2017 the facilities inspections were completed in April and program review has begun. The Greenfield IACUC will submit the results of the facility inspections and program review to me as Institutional Official by June 15, 2017. I will complete my review of the report no later than June 30.
- The fall facilities inspections are scheduled to occur in October 2017. The results of this
 inspection and the program review will be submitted to me by the Greenfield IACUC no later
 than December 1, 2017. I will conduct my review of this report no later than December 30,
 2017 to stay in compliance.



3. In addition to improve processes with regard to program reviews, a guideline will be written by the Greenfield IACUC to set a specific schedule during each half of the year for program reviews and facility inspections. This guideline will be reviewed in May, and will be adopted by the IACUC at their regularly scheduled meeting in June which I will attend.

We wish to emphasize that our plan to return to full compliance with PHS/OLAW policy for program reviews is under way, and that we have a specific path forward to maintain compliance. We welcome your further comments to this response, and we invite your further review of our plans.

Sincerely,	(b) (6)

Steve Street, PhD Vice President, General Manager and Head, Early Development Covance Laboratories Inc. – Greenfield 330 Kinsman Blvd. Madison, WI 53704

cc: IACUC Chair, Covance Greenfield

Address of the Covance Greenfield, IN site Covance Inc. 671 South Meridian Road Greenfield, IN 46140



DEPARTMENT OF HEALTH & HUMAN SERVICES

FOR US POSTAL SERVICE DELIVERY: Office of Laboratory Animal Welfare Rockledge One, Suite 360 6705 Rockledge Drive – MSC 7982 Bethesda, Maryland 20892-7982 Home Page: http://grants.nih.gov/grants/olaw/olaw.htm

April 4, 2017

PUBLIC HEALTH SERVICE NATIONAL INSTITUTES OF HEALTH

FOR EXPRESS MAIL:

Rockledge One, Suite 360

6705 Rockledge Drive

Office of Laboratory Animal Welfare

Bethesda, Maryland 20817 <u>Telephone</u>: (301) 496-7163 <u>Facsimile</u>: (301) 402-7065 mal Welfare, Assurance

Re: Animal Welfare Assurance A4683-01 [OLAW Case A]

Dr. Steve Street Vice President, General Manager and Head Early Development Covance Laboratories, Inc.-Greenfield 3301 Kinsman Boulevard Madison, WI 53704

Dear Dr. Street,

The 2016 Annual Report submitted by Covance Laboratories, Greenfield, to the Division of Assurances, Office of Laboratory Animal Welfare (OLAW), has been turned over to the Division of Compliance Oversight and a case has been opened as a result of noncompliance with the PHS Policy on Humane Care and Use of Laboratory Animals. Review of your Institution's Annual Report records revealed that in 2014 and 2016, the program review of your Institution's Animal Care and Use Program were not consistently conducted at least once every six months as required by the PHS Policy. In your Institution's 2014 Annual Report, the interval between IACUC approvals of the semiannual program evaluations on June 18, 2014 and January 21, 2015, exceeded seven months. The subsequent 2015 semiannual program reviews and approvals appear to have been conducted in a timely manner on July 10, 2015 and January 29, 2016. However, in the 2016 Annual Report to OLAW, only one date of IACUC review and approval on October 24, 2016 was provided for the semiannual program evaluation, which exceeded nine months from the previously conducted program review in January 2016.

According to the PHS Policy IV.B.1-2, the *IACUC shall review at least once every six months, the institution's program for humane care and use of animals and animal facilities (including satellite facilities) using the Guide as a basis for evaluation.* Continual failure to conduct the program evaluations in a timely manner is noncompliant with the requirements of the PHS Policy and *Guide.*

OLAW requests a plan and schedule for correcting this noncompliance to be submitted to this Office no later than May 1, 2017. If you require further assistance, please don't hesitate to contact me directly at (b) (6)

Sincerely,

(b) (6)

Neera V. Gopee, DVM, PhD, DACLAM, DABT Animal Welfare Program Specialist Division of Compliance Oversight Office of Laboratory Animal Welfare

Institution: Covance, Inc., Greenfield

Assurance Number: D16-00881 (# A4683-01)

Reporting Period: January 1, 2016 through December 31, 2016

This institution's Institutional Animal Care and Use Committee (IACUC), through the Institutional Official, provides this annual report to the Office of Laboratory Animal Welfare (OLAW).

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I. Program Changes [Select A or B]

- [] A. There have been **no changes** in this institution's program for animal care and use as described in the Assurance. [*Skip to Item II.*]
- [X] B. Change(s) in this institution's program for animal care and use as described in the Assurance have occurred during this reporting period. (FAQ 6)

Select all that apply:

- [] This institution's AAALAC accreditation status has changed (PHS Policy IV.A.2.).
 - [] <u>AAALAC Accredited</u> Category 1
 - [] Non-Accredited Category 2
- [] This institution's program for animal care and use has changed (PHS Policy IV.A.1.a-i.). [Attach a full description of the changes.]
- [X] The individual designated by this institution as the Institutional Official has changed. * [Provide name, title(s), address, e-mail, phone, and fax numbers in Item V.]
- [X] The membership of this institution's IACUC has changed. [*Provide current roster of members in Item VI*.]

II. Semiannual Evaluations

This IACUC has conducted semiannual evaluations of the institution's program and inspections of the institution's facilities (including satellite facilities) on the dates below. Reports of the evaluations and inspections have been submitted to the Institutional Official. The reports include any IACUC-approved departures from the *Guide* with a reason for each departure, any deficiencies (significant or minor) that were identified, and a plan and schedule for correction of each deficiency. [*Do not provide semiannual reports unless they include a minority view.*]

A. Program Evaluations

[Two dates (month/day/year) must be provided to satisfy the PHS Policy requirement that evaluations be done at 6 month intervals. If the IACUC conducted more than 2 evaluations of the program during the reporting period, please attach a list showing the dates.]

Date 1: October 24, 2016*	Date 2: ** Currently under Committee review
*This date reflects when the Committee approved the final report of the semi-annual program review and facilities inspections.	**Currently under Committee review.

B. Facility Inspections

[Two dates (month/day/year) must be provided to satisfy the PHS Policy requirement that facility inspections be done at 6 month Intervals. If the IACUC conducted more than 2 inspections of each site during the reporting period, please attach a list showing the dates.]

Date 1: April 27, 2016, April 28, 2016, and April 29, 2016	Date 2: October 31, 2016, November 1, 2016, and November 2, 2016

III. Minority Views [Select A or B]

- [X] A. There were no minority views during this reporting cycle.
- B. Any minority views submitted by members of the IACUC regarding reports filed under <u>PHS</u> <u>Policy IV.F.</u> for this reporting cycle are attached.

IV. Signatures

IACUC Chairperson	Institutional Official	
Name: Kenneth Gould	Name: Steve Street	
(b) (6)	(1	b) (
Signature:	Signature:	
Date: 19 1021	Date: JAN -20-2017	1

V. Change in Institutional Official

SAMS	
Name: Dr. Stever Street	the second se
Title: Vice President & Global General Manager, Early Development	Degree/Credential: PhD
Name of Institution: Covance, Inc., Greenfield	
Address: [street, city, state, zip code] 3301 Kinsman Boulevard Madison, WI 53704	
E-mall:steve.street@covance.com	
(1) (6)	Fax: (b) (6)
Phone: (0)(0)	1 4051

VI. Change in IACUC Membership [Current roster]

Institution:	Covance,	Inc.,	Greenfield

IACUC Contact Information

Address: [street, city, state, zip code] 671 S. Meridian Road Greenfield, IN 46140

E-mail:	: Kenneth.Gould@cova	ince.com
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Phone: (b) (6)

Fax:

IACUC Chairperson

Name: Dr. Kenneth Gould

Title: Principal ScientIst, Manager

Degree/Credentials: PhD

(b) (6)

PHS Policy Membership Requirements***: Sclentist

IACUC Roster [Provide below or attach] See attached on pages 5-6

Name of Member/	Degree/ Credential	Position Title/ Occupational Background ^{**}	PHS Policy Membership Requirements***
Code*	Creuentia	Background	
	<u> </u>		
			\checkmark

* Names of members, other than the chairperson and veterinarian, may be represented by a number or symbol in this report to OLAW. Sufficient information to determine that all appointees are appropriately qualified must be provided and the identity of each member must be readily ascertainable by the institution and available to authorized OLAW or other PHS representatives upon request.

** List specific position titles for all members, including nonaffiliated (e.g., banker, teacher,

volunteer fireman; not "community member" or "retired").

*** PHS_Policy Membership Requirements:

Veterinarian	veterinarian with training or experience in laboratory animal science and medicine or in the use of the species at the institution, who has direct or delegated program authority and responsibility for activities involving animals at the institution.
Scientist	practicing scientist experienced in research involving animals.
	for example.

- *Nonscientist* member whose primary concerns are in a nonscientific area (for example, ethicist, lawyer, member of the clergy).
- Nonaffiliated individual who is not affiliated with the institution in any way other than as a member of the IACUC, and is not a member of the immediate family of a person who is affiliated with the institution. This member is expected to represent general community interests in the proper care and use of animals and should not be a laboratory animal user. A consulting veterinarian may not be considered nonaffiliated.

[Note: all members must be appointed by the CEO (or individual with specific written delegation to appoint members) and must be voting members. Non-voting members and alternate members must be so identified.]

Covance Inc., Greenfield, Indiana

Membership of the Institutional Animal Care and Use Committee

Name of Member/Code*	Degree/Experience	Position Title** (b) (c	Affiliation with Institution***
		(b) (t	Employee; member; scientist
			Employee; member; non-scientist

Annual Report for 2016

Covance Inc., Greenfield, Indiana

Membership of the Institutional Animal Care and Use Committee

(1)	PhD in Physiology; 23 years of experience in pharmaceutical and medical devices Research and Development, and 7 years faculty and post-doctoral research experience. Nine years of experience as an IACUC member of a large pharmaceutical company (including 2 years as Vice Chair and 2 years as Chair), with 2 AAALAC accreditations during Committee leadership.	Principal Scientist; Manager		Employee; member; scientist
			(b) (б)	Unaffiliated; member; non-scientist
(13) ian	DVM, Diplomate ACLAM; combined 9 years of experience in laboratory animal medicine in academia and industry providing veterinary clinical veterinary care, surgery and colony management to numerous research animal species. Served on the IACUC in academia and highly involved with IACUC at this site for the last 2.5 years (protocol review, post approval monitoring, etc.). Active member of ACLAM, AAALAS and the AVMA.	Associate Director, Veterinary Services		Employee; member; veterinarian
			(b) (6)	Employee; member; scientist
			ľ	Employee; member, scientist
	(13)	 medical devices Research and Development, and 7 years faculty and post-doctoral research experience. Nine years of experience as an LACUC member of a large pharmaceutical company (including 2 years as Vice Chair and 2 years as Chair), with 2 AAALAC accreditations during Committee leadership. DVM, Diplomate ACLAM; combined 9 years of experience in laboratory animal medicine in academia and industry providing veterinary clinical veterinary care, surgery and colony management to numerous research animal species. Served on the LACUC at height 2,5 years (protocol review, post approval monitoring, 	(13) DVM, Diplomate ACLAM; combined 9 years of experience in laboratory animal medicine in academia and industry providing veterinary clinical veterinary care, surgery and colony management to numerous research animal species. Served on the IACUC at this site for the last 2.5 years (protocol review, post approval monitoring, Associate Director, Veterinary Services	(13) DVM, Diplomate ACLAM; combined 9 years of experience in laboratory animal medicine in academia and industry providing veterinary clinical veterinary care, surgery and colony management to numerous research animal species. Served on the IACUC in academia and highly involved with IACUC at this site for the last 2.5 years (protocol review, post approval monitoring, etc.). Active member of ACLAM, AAALAS and the AVMA. Manager Manager Manager

Annual Report for 2016

Covance Inc., Greenfield, Indiana

Membership of the Institutional Animal Care and Use Committee



Annual Report for 2016

Annual Report to OLAW

Institution: Covance Laboratories

Assurance Number: A4683-01

Reporting Period: January 1, 2015 through December 31, 2015

This institution's Institutional Animal Care and Use Committee (IACUC), through the Institutional Official, provides this annual report to the Office of Laboratory Animal Welfare (OLAW).

I. **Program Changes** [Select A or B]

- [X] A. There have been **no changes** in this institution's program for animal care and use as described in the Assurance. [*Skip to Item II.*]
- [] B. Change(s) in this institution's program for animal care and use as described in the Assurance have occurred during this reporting period. (FAQ 6)

Select all that apply:

- [] This institution's AAALAC accreditation status has changed (PHS Policy IV.A.2.).
 - [] <u>AAALAC Accredited</u> Category 1
 - [] Non-Accredited Category 2
- This institution's program for animal care and use has changed (<u>PHS Policy IV.A.1.a-i.</u>).
 [Attach a full description of the changes.]
- [] The individual designated by this institution as the Institutional Official has changed. [Provide name, title(s), address, e-mail, phone, and fax numbers in Item V.]
- [] The membership of this institution's IACUC has changed. [*Provide current roster of members in Item VI.*]

II. Semiannual Evaluations

This IACUC has conducted semiannual evaluations of the institution's program and inspections of the institution's facilities (including satellite facilities) on the dates below. Reports of the evaluations and inspections have been submitted to the Institutional Official. The reports include any IACUC-approved departures from the *Guide* with a reason for each departure, any deficiencies (significant or minor) that were identified, and a plan and schedule for correction of each deficiency. [*Do not provide semiannual reports unless they include a minority view.*]

A. Program Evaluations

[Two dates (month/day/year) must be provided to satisfy the PHS Policy requirement that evaluations be done at 6 month intervals. If the IACUC conducted more than 2 evaluations of the program during the reporting period, please attach a list showing the dates.]

te 2: January 29, 2016**
his date reflect when the committee approved final report of the semi-annual program review facilities inspections. The program review was formed in the November/December timeframe.

Page 1 of 5

B. Facility Inspections

[Two dates (month/day/year) must be provided to satisfy the PHS Policy requirement that facility inspections be done at 6 month intervals. If the IACUC conducted more than 2 inspections of each site during the reporting period, please attach a list showing the dates.]

 Date 1: April 27, 2015, April 28, 2015, and
 Date 2: October 26, 2015, October 27, 2015, and October 29, 2015

 April 2015
 2015, and October 29, 2015

III. Minority Views [Select A or B]

- [X] A. There were **no minority** views during this reporting cycle.
- [] B. Any minority views submitted by members of the IACUC regarding reports filed under <u>PHS</u> <u>Policy IV.F.</u> for this reporting cycle are attached.

IV. Signatures

IACUC Chairperson	Institutional Official	
Name: Kenneth Gould	Name: Lynn Anderson	
(b) (6)	Signature:	(b) (6)
Date: 23 (AN 16	Date: (29 Jon 2016	1

V. Change in Institutional Official

Name: NA		
Title:	Degree/Credential:	
Name of Institution:		
Address: [street, city, state, ,	zip code]	
E-mail:		

Page 2 of 5

Institution: Covance	Laboratories				
IACUC Contact Info	mation				
Address: [street, city,	state, zip code]				
671 S. Meridian Road Greenfield, Indiana, 4	5140				
E-mail: Kenneth,Goul	d@covance.com				
Phone: (b) (Concerning the second		Fax:	(b) (d	0
IACUC Chairperson					
Name: Kenneth Gould	d				
Title: Principal Scient	ist		Degree/Crea	lentials:	PhD
PHS Policy Membershi	p Requirements***:				
IACUC Roster [Provid	de below or attach]	See a	ttached o	n pag	es 4-5
Name of Member/ Code [*]	Degree/ Credential	Oc	sition Title/ cupational ckground**		PHS Policy Membershi Requirements***
			•		

* Names of members, other than the chairperson and veterinarian, may be represented by a number or symbol in this report to OLAW. Sufficient information to determine that all appointees are appropriately qualified must be provided and the identity of each member must be readily ascertainable by the institution and available to authorized OLAW or other PHS representatives

Page 3 of 5

upon request.

** List specific position titles for all members, including nonaffiliated (e.g., banker, teacher, volunteer fireman; not "community member" or "retired").

*** PHS Policy Membership Requirements:

Veterinarian	veterinarian with training or experience in laboratory animal science and medicine or in the use of the species at the institution, who has direct or delegated program authority and responsibility for activities involving animals at the institution.
Scientist	practicing scientist experienced in research involving animals.
Nonscientist	member whose primary concerns are in a nonscientific area (for example, ethicist, lawyer, member of the clergy).
Nonaffiliated	individual who is not affiliated with the institution in any way other than as a member of the IACUC, and is not a member of the immediate family of a person who is affiliated with the Institution. This member is expected to represent general community interests in the proper care and use of animals and should not be a laboratory animal user. A consulting veterinarian may not be considered nonaffiliated.

[Note: all members must be appointed by the CEO (or individual with specific written delegation to appoint members) and must be voting members. Non-voting members and alternate members must be so identified.]

Name of Member/C ode*	Degree/Experience	Position Title	Affiliation with Institution
		(b) (б	Employee; member; scientist
			Employee; member; non-scientist
			Employee; member; non-scientist
(1) Gould, Kenneth Chair	PhD in Physiology; 22 years of experience in pharmaceutical and medical devices Research and Development, and 7 years faculty and post-doctoral research experience. Nine years of experience as an IACUC member of a large pharmaceutical company (including 2 years as Vice Chair and 2 years as Chair), with 2 AAALAC accreditations during Committee leadership.	Principal Scientist; Manager	Employee; member; scientist

Obtained by Rise for Animals. Uploaded 08/28/2020 Retrieved from Animal Research Laboratory Overview (ARLO)

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			Employee; member;
			scientist
			Employee;
			member; scientist
			2010111131
		-	Employee;
			member;
			veterinarian
			Unaffiliated
			member; non-scientist
			non-autoritis
(9)	DVM; over 20 years of experience in	Associate Director,	Employee;
Wakefield, G. Alex	veterinary medicine that includes private	Veterinary Services	member;
Alex Attending	practice, Toxicology, and laboratory animal medicine. Spent 10 years as lead veterinarian		veterinarian
Veterinarian	of a large AAALAC-accredited animal facility		
	for a major pharmaceutical company.		

Page 5 of 5

Annual Report to OLAW

Institution: Covance Laboratories

Assurance Number: A4683-01

Reporting Period: January 1, 2014 through December 31, 2014

This institution's Institutional Animal Care and Use Committee (IACUC), through the Institutional Official, provides this annual report to the Office of Laboratory Animal Welfare (OLAW).

I. Program Changes [Select A or B]

- [] A. There have been **no changes** in this institution's program for animal care and use as described in the Assurance. [Skip to Item II.]
- [X] B. Change(s) in this institution's program for animal care and use as described in the Assurance have occurred during this reporting period. (FAQ 6)

Select all that apply:

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- [X] The membership of this institution's IACUC has changed. [Provide current roster of members in Item VI.]

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A. Program Evaluations

[Two dates (month/day/year) must be provided to satisfy the PHS Policy requirement that evaluations be done at 6 month intervals. If the IACUC conducted more than 2 evaluations of the program during the reporting period, please attach a list showing the dates.]

Date 1: June 18, 2014*	Date 2: January 21, 2015*
*This date reflects when the committee signatures were obtained for the entire report. The program	*This date reflects when the committee signatures were obtained for the entire report. The program review was conducted during the November/December timeframe.

Annual Report to OLAW

B. Facility Inspections

[Two dates (month/day/year) must be provided to satisfy the PHS Policy requirement that facility inspections be done at 6 month intervals. If the IACUC conducted more than 2 inspections of each site during the reporting period, please attach a list showing the dates.]

Date 1: April 28, 29, and 30, 2014	Date 2: October 28, 29, and 31, 2014
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III. Minority Views [Select A or B]

- [X] A. There were **no minority** views during this reporting cycle.
- B. Any minority views submitted by members of the IACUC regarding reports filed under <u>PHS Policy</u> <u>IV.F.</u> for this reporting cycle are attached.

IV. Signatures

IACUC Chairperson	Institutional Official
Name: Kenneth Gould	Name: Lynn Anderson
(b) (6	(b) (6)
Signature:	Signature:
Date: 29 ANIS	Date: 28JAN 2015

V. Change in Institutional Official

Name: Lynn Anderson	and the second
Title: Vice President, Global Animal Welfare and Comparative Medicine	Degree/Credential: DVM; DACLAM
Name of Institution: Covance Laboratories	
Address: [street, city, state, zip code] 3301 Kinsman Blvd, Madison, WI, 53704	
E-mail: lynn.anderson@covance.com	
Phone: (b) (6)	(b) (6)

VI.

al Report to OLAW			
ange in IACUC Member		er]	
ACUC Contact Information			
ddress: 71 South Meridian Rd, Greer	field, IN, 46140		
-mail: kenneth.gould@covar	ice.com		
(b) (6) Phone:		Fax:	(b) (6)
ACUC Chairperson			
Name: Dr. Kenneth Gould			
Title: Principal Scientist, Man	ager	Degree/Credent	ials: PhD
PHS Policy Membership Requi	irements***:		
ACUC Roster [Provide belo	w or attach] See a	ttached on page	545
LACOU ROOTER LITERAL		Position Title/ Occupational	PHS Policy Membership Requirements***

* Names of members, other than the chairperson and veterinarian, may be represented by a number or symbol in this report to OLAW. Sufficient information to determine that all appointees are appropriately qualified must be provided and the identity of each member must be readily ascertainable by the institution and available to authorized OLAW or other PHS representatives upon request.

** List specific position titles for all members, including nonaffiliated (e.g., banker, teacher, volunteer fireman; not "community member" or "retired").

*** PHS Policy Membership Requirements:

THO FORCE FROM DOI TO THE	
Veterinarian	veterinarian with training or experience in laboratory animal science and medicine or in the use of the species at the institution, who has direct or delegated program authority and responsibility for activities involving animals at the institution.
Scientist	practicing scientist experienced in research involving animals.
	member whose primary concerns are in a nonscientific area (for example,
Nonscientist	ethicist, lawyer, member of the clergy).
Nonaffiliated	individual who is not affiliated with the institution in any way other than as a member of the IACUC, and is not a member of the immediate family of a person who is affiliated with the institution. This member is expected to represent general community interests in the proper care and use of animals and should not be a laboratory animal user. A consulting veterinarian may not be considered nonaffiliated.

[Note: all members must be appointed by the CEO (or Individual with specific written delegation to appoint members) and must be voting members. Non-voting members and alternate members must be so identified.]

Name of Member/Code*	Degree/Experience	Position Title	Affiliation with Institution
		(b) (Ġ)	Employee; member; scientist
			Employee; member; non-scientist
			Employee; member; non-scientist
(1) Gould, Kenneth Chair	PhD in Physiology; 22 years of experience in pharmaceutical and medical devices Research and Development, and 7 years faculty and post-doctoral research experience. Nine years of experience as an IACUC member of a large pharmaceutical company (including 2 years as Vice Chair and 2 years as Chair), with 2 AAALAC accreditations during Committee leadership.	Principal Scientist; Manager	Employee; member; scientist
		(b)	(6) Unaffiliated; member; non-scientist
			Employee; member; veterinarian
			Employee; member; scientist
			Employee; member; scientist

Obtained by Rise for Animals. Uploaded 08/28/2020

		(b) (Ġ)	Employee; member; veterinarian
			Unaffiliated; member; non-scientist
(9) Wakefield, G. Alex Attending Veterinarian	DVM; over 20 years of experience in veterinary medicine that includes private practice, Toxicology, and laboratory animal medicine. Spent 10 years as lead veterinarian of a large AAALAC-accredited animal facility for a major pharmaceutical company.	Associate Director, Veterinary Services	Employee; member; veterinarian